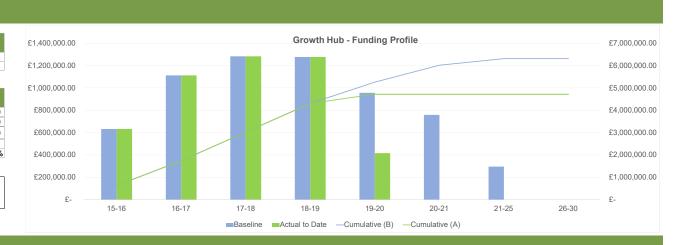
Executive Board: Business Growth

This Quarter: Q3 19/20

							i ilialiciai	i rogic
		Pending						
Growth Hub Funding	In Contract	Contract		Total	Complete	In delivery	Pending Contract	Pipeli
CC 244 E70	CE 004 400	COOF FOO	Projects (No.)	10	5	3	1	1
£6,311,579	£5,921,122	£205,532	Growth Hub Funding (£)	£ 6,311,579.00	£871,000	£5,050,122	£205,532	£184,

	Th	is Quarter		Financial Year												Total				
Growth Hub Funding				15-16		16-17		17-18		18-19		19-20		20-21		21-25		26-30		TOTAL
Baseline			£	631,255.00	£	1,111,248.00	£	1,282,520.00	£	1,277,329.00	£	955,515.00	£	757,682.00	£	296,030.00	£	-	£	6,311,579.00
Actual to Date	£	92,842.00	£	631,255.00	£	1,111,248.00	£	1,282,520.00	£	1,277,329.00	£	416,260.00					£	-	£	4,718,612.00
Forecast											£	539,255.00	£	757,682.00	£	296,030.00	£	-	£	1,592,967.00
Variance			£	-	£	-	£	-	£	-	£	-	£	-	£	-	£	-	£	-
% Progress				100%		100%		100%		100%		44%		0%		0%			-	75%

Financial Progress Comments: A full claim for the funded activity 'Y-Accelerator' is expected during Q4 which will bring financial expenditure closer to the full year allocation.



Outputs / Outcomes 17-18 18-19 19-20 20-21 21-25 Jobs Created Baseline Actual to Date 2,500 2,228 272 203 134 69 262 262 1,212 1,212 620 620 203 Forecast Variance % Progress 203 89% Private Sector Leverage Baseline Actual to Date 6,627,194 6,627,194 110,353,160 66,329,710 44,023,450 27,745,000 27,745,000 31,957,516 31,957,516 22,011,725 22,011,725 Forecast Variance % Progress 22,011,725 22,011,725 0 60% 100% 100% Businesses Su Baseline Actual to Date 5,000 6,873 834 2,707 137% 1,200 5,086 1,200 821 1,000 966 34 800 490 Forecast Variance 424% 68%

Outputs / Outcomes Comments: Growth Hub continues to deliver in line with expected outcomes. Key performance indicators continue to be exceeded. Private sector leverage will be reported at year end.

3,000	Jobs Created	120,000,000 Priv a	ate Sector Leverage	8,000	usinesses Supported
				7,000	
2,500	272	100,000,000	44,023,450	6,000	
2,000		80,000,000		5,000	
1,500		60,000,000		4,000	
1,000	2,228	40,000,000		3,000	6,873
1,000		10,000,000	66,329,710	2,000	
500		20,000,000		1,000	
0	■Actual to Date ■ Remaining Total	0 ■ Actual to	Date ■ Remaining Total	0	■Actual to Date

		Kisk Log				
Risk No.	Risk Event	Consequence	Mitigation	Likelihood (1-5)	Impact (1-5)	Score (1-25)
1	Underachievement against national output targets	Loss of jobs and investment in the region.	Close monitoring of progress. Stay ahead of outputs profile.	1	3	3
2	Brexit outcome uncertain	Lack of business investment and support not tailored to business requirements	Strong Brexit planning and system built to be able to respond quickly to changes	3	4	12
3	Potential lack of business engagement	Businesses not receiving an appropriate level of support	Engagement with business community and continual feedback to ensure support meets the needs of business	2	3	6
4	Change in national policy and agenda	Changes to existing framework and potential loss of continuity in business support	Flexibility built into the model	3	3	9
5	Funding constraints on delivering the Growth Hub model	Lack of continued business support within the region	Ongoing discussions with policy team	3	3	9

